

**MINUTES of the Workshop**  
of the BOARD OF TRUSTEES of VICTORIA COLLEGE  
**March 18, 2024**

V. Bland Proctor, <i>Chair</i>	Luis A. Guerra, <i>Vice-Chair</i>	John Zacek, <i>Secretary</i>	Dr. Daniel Cano	Catherine McHaney	Dr. Josie Rivera	Ron Walker
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**Also in attendance:** VC Staff: Dr. Jennifer Kent, Mary Ann Rodriguez, Keith Bundell, Cindy Buchholz, Matt Wiley, Darin Kazmir and Amy Mundy.

The Victoria College Board of Trustees met for a board workshop on Monday, March 18, 2024, at 3:00 PM in Corporate Training Room 101 in the Academic Building of Victoria College located at 2200 E. Red River, Victoria, TX. Mr. Bland Proctor, Chair, presided over the meeting.

**A. Call to Order:**

**1. Quorum Call:**

Mr. Bland Proctor called the workshop to order at 3:05 p.m. and announced that a quorum of board members was present.

**2. Certification of the Posting of the Notice of the Agenda**

Dr. Jennifer Kent certified that the agenda had been properly posted per Texas statute also in accordance with the provisions of Sections 551.125 and 551.127 of the Texas Government Code.

**B. Citizen Communication:**

**1. At this time, the public is invited to address the Board of Trustees.**

No members of the public spoke to the Board

**C. ITEMS FOR DISCUSSION:**

**1. DISCUSS VC Athletic Department**

Dr. Jennifer Kent presented. She shared with the board that the future of VC Sports continuing to compete and being members in NCJAA (National Junior College Athletic Association) has been a topic of discussion for the past few months. VC is currently classified as a D1 Community College with NCJAA. After an analysis of the five years of NJCAA competition revealed the majority of student-athletes are not local. Dr. Kent shared that when we consider the mission and vision of Victoria College, as well as our focus of educating and training students to enter careers of high economic value in the region, the needed direction of the athletic program becomes clear. Returning to club and intermural competition in basketball and volleyball will create more opportunities for local students who might not have the same competitive background but still wish to be involved recreationally. Dr. Kent shared that a drop in enrollment would be very minimal. Administration would like to keep Cross Country in NCJAA, the current coach is local and so are the members. The current plan is to remove only volleyball and basketball from NCJAA.

**2. DISUSS 20024-2025 Instructional Materials**

Dr. Kent presented. She shared with the board that the new FAST (Financial Aid for Swift Transfer) Program allows educationally disadvantaged students to take dual credit at no cost. These students are defined as students who are eligible for free or reduced lunch. No cost includes not only tuition, but

book costs. Our dual credit number is growing, we have been brainstorming to find a way for this to apply to all students. VC has already implemented OER (Open Educational Resource). Instead of VC requiring students to buy required textbooks, our faculty will put together their own resources. We began this late summer of 2023. 40% of our current classes will go to OER is our current estimate. Faculty are now all working together to make this happen, this has actually been a topic of discussion for almost ten years now. We are receiving positive feedback from The Texas Higher Education Coordinating Board and Texas Association of Community Colleges.

**3. DISCUSS 2024-2025 Preliminary Operating Budget**

**4. DISCUSS 2024-2025 Tuition and Fees**

Mr. Keith Blundell presented. He shared with the board an 18-page handout which he reviewed. Page 1 showed a 10-year history of our primary revenues. He pointed out that our state appropriations continue to decline. In 2014-15, we are at 23.5% and currently we are at 16.5% state appropriations revenue. We know that state appropriations will come in the same for next budget year. He reviewed page 4 – Ad Valorem Tax Preliminary Analysis. He moved on to page 6 and 7, dual credit current fees and recommended fees. Currently we charge per course, Administration is recommending we move to an hourly model. Right now, a course runs about \$235 per, with the hourly model, we would be able to offer a course for about \$78 for in-district students. Keith moved on to page 9, Tuition and Fee Analysis with no changes would bring us in at a \$281K deficit. Current year budget is \$8,391,469, with no changes our 2024-2025 budget would sit at \$8,109,879. Administration is proposing no changes to differential tuition. The increases currently on the table are \$2 tuition increase, \$2 increase in out of district fee, \$2 general fee increase and a \$1 technology fee increase. This would take down our deficit to \$8,180 and our 2024-2025 budget would come in at \$8,383,289. Administration will continue to have budget discussions as we get closer to end of fiscal year to bring before the board for approval.

There being no further business, the workshop was adjourned at 4:04 PM.

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Bland Proctor, Chair

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John Zacek, Secretary